

14
Years
COOL
LEAN
CIRCULAR



2025
ANNUAL
REPORT





Fresh
Life
100



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Message from Fresh Life Co-founder and Executive Director

Fourteen years ago, Fresh Life was founded on a bold yet simple belief: that safely managed sanitation should be affordable, dignified, and accessible for all.



What began with a single toilet in Kibera has grown into the largest container-based sanitation network globally, now serving more than **309,000 people every day** across Kenya and Zambia.

In 2025, we paused to reflect on this milestone and were humbled by how far we have come. Together with our customers, partners, and communities, we are transforming sanitation from an overlooked challenge into an opportunity to improve health, strengthen livelihoods, and build more resilient cities. Our work continues to demonstrate that inclusive, climate-smart sanitation is possible and that it can be delivered sustainably and at scale.

What better and meaningful way to mark 14 years than alongside the communities we serve? On World Toilet Day, November 19th, Fresh Life hosted vibrant celebrations across all our cities of operation, bringing together community members, customers, and staff. These gatherings were filled with energy, connection, and shared pride. They offered a moment to celebrate what we have built together and acted as a reminder that progress in sanitation is built through partnership, trust, and collective action.

In 2025, we also marked one year of implementing Results-Based Financing (RBF), an innovative financing mechanism designed to drive scale and long-term sustainability with our government partners. With USD 2.3 million mobilized from outcome funders and deepening engagement with government stakeholders, we are demonstrating how performance-driven financing can unlock new pathways for sustainable service delivery.

Over the past year, RBF has strengthened our operational systems, deepened accountability, and enhanced our readiness to deliver sanitation services through public-sector partnerships.

This progress would not be possible without the belief and collaboration of our funders, partners, and supporters. I invite you to explore this report to learn more about how we expanded services, scaled innovation, and advanced climate-resilient sanitation in 2025.

As we look ahead, 2026 will be an important year of reflection and ambition. We will undertake a comprehensive strategy review to strengthen our operations, deepen partnerships, explore innovative financing and revenue opportunities, and accelerate government engagement. Our goal is to position Fresh Life as a blueprint for safely managed sanitation that can be replicated across cities throughout Africa.

Thank you for walking this journey with us. The future of urban sanitation is being built—together.

Here's to another 14 years of keeping it Cool, Clean, and Circular.

WATCH THE FILM DEDICATED
TO OUR ANNIVERSARY



Celebrating 14 Years of Impact



BEFORE WE GET INTO IT!

HELP US WELCOME OUR NEW MANAGING DIRECTOR, **ERIC NJOGU**



ERIC LEADS FRESH LIFE'S WORK BY DRIVING OPERATIONAL EXCELLENCE, FOSTERING COLLABORATION AND BUILDING EXCEPTIONAL TEAMS TO DELIVER OUR SANITATION SOLUTIONS.



I'm a social entrepreneur dedicated to building organisations that scale sustainably. I'm fortunate to have been part of century-old organisations, startups, scaleups and social enterprises.

I believe there are three factors that enable us to deliver sustainable impact:

1. Team dedication
2. Robust operations
3. Community trust

My focus is to ensure our growth stays purposeful by sharpening our strategic clarity, enhancing operational excellence, fostering innovation, and deepening the trust of the communities we serve.



2.

THE YEAR IN REVIEW

Results-Based Financing One Year On

In 2025, we marked one year of operationalizing our Results-Based Financing (RBF) model. Fresh Life pioneered RBF as an innovative financing mechanism for scaling safe sanitation in Kenya's urban informal settlements. Designed as a pathway for service-based government contracting, RBF links funding directly to verified service delivery – strengthening accountability and operational performance.

OUR RBF MODEL TIES QUARTERLY PAYMENTS TO THREE OUTCOMES



NUMBER OF NEW TOILETS INSTALLED



SIZE OF THE ACTIVE NETWORK



VOLUME OF WASTE SAFELY MANAGED THROUGH MTA A FRESH SERVICES



This performance-based structure mirrors the public service contracts Fresh Life aims to secure with public utilities. We therefore worked closely with government stakeholders to align performance metrics with public sector priorities, and established an Advisory Committee to explore ways of embedding RBF within future contracts.

With early support from Osprey Foundation and Grand Challenges Canada, and the later entry of The Waterloo Foundation and The Coca-Cola Foundation, Fresh Life has to date secured **USD 2.3 million** in committed RBF funding for the period 2024 – 2027, reflecting growing confidence in our ability to deliver measurable and lasting impact.

One year on, RBF has strengthened institutional readiness and demonstrated both the operational discipline required and the opportunity ahead: scaling inclusive sanitation through accountable systems that governments can invest in with confidence.

Key Lessons and Milestones of RBF

GOVERNMENT AS CO-CREATORS

Embedding government stakeholders strengthened ownership and long-term commitment to non-sewered sanitation. A formalized MOU with Nairobi City Water and Sewerage Company, paved the way for stronger collaboration and coordinated efforts.

The utility's technical assistance and subsidized exhauster services in 2025, which translates to \$10,000 of in-kind support, has been a significant milestone and a step towards future contracting.



Launch of a new Fresh Life Toilet in Kibra, Nairobi, in partnership with Nairobi City Water and Sewerage Company



STRONGER DATA AND VERIFICATION SYSTEMS

RBF accelerated improvements in data integrity, reporting standardization, and verification processes. Performance-based financing requires external validation of our monitoring and evaluation systems. Our outcome funders engaged KPMG as an Independent Verification Agency, to audit our M&E processes and identify areas for improvement.



ADAPTIVE PERFORMANCE MANAGEMENT

Fluctuating demand patterns required flexibility. By adopting cumulative metrics and transparent reporting, we maintained accountability while enabling rapid course correction.



CROSS-ORGANIZATIONAL DISCIPLINE

Clear targets, monthly tracking, and quarterly reviews embedded a culture of results and strengthened cross-departmental collaboration.



SECTOR ALIGNMENT FOR SCALE

The Advisory Committee, comprising key stakeholders in the Kenya WASH sector including utilities, the regulator, county government, ministries of water and health, and the private sector, convenes quarterly to align RBF with national policy priorities and future financing pathways.

Policy Milestone

ADOPTION OF THE NATIONAL SANITATION MANAGEMENT POLICY



The National Sanitation Management Policy launch.

Management Policy: The Government of Kenya recently launched the National Sanitation Management Policy, themed “Towards Safely Managed Sanitation for All by 2030 and Beyond.” The policy marks a shift for Kenya’s sanitation sector, recognizing sanitation as a national priority and setting a clear path toward safely managed services for all.

At Fresh Life, we are encouraged by several shifts that will accelerate progress: 40:60 planning model: A move from 80% sewered approach to 40% sewered and 60% non-sewered sanitation, reflecting a more inclusive approach to reach everyone, everywhere.

Increased investment: Raising public sanitation funding from 0.1% to 0.5% of GDP, alongside a strong emphasis on blended finance and public-private partnerships (PPPs) to help close the sanitation investment gap.

Clearer institutional roles: Defined responsibilities across national government, counties, and water service providers to strengthen delivery of both sewered and non-sewered sanitation services.

Innovation: Supporting circular solutions that transform waste into valuable resources such as organic fertilizer while strengthening climate-resilient sanitation systems.

We are proud to have been contributors of this significant policy shift and look forward to working with partners across the sector to implement and translate this vision into sanitation services that leave no one behind.



From Left: Thomas Odongo (MD, KIWASCO), Eric Njogu (MD, Fresh Life) Nancy Ngao (Government Affairs & Policy Advocacy Lead, Fresh Life), Metus Mugomi (Director, Regional Expansion Africa, Fresh Life) and Dr. Lawrence Tanui (MD, ELDOWAS), during the the National Sanitation Management Policy launch.

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3.

OUR IMPACT

Our Cities' Impact at a Glance

IN 2025, FRESH LIFE CONTINUED TO DEMONSTRATE WHAT SCALABLE, INCLUSIVE SANITATION LOOKS LIKE IN PRACTICE.

We launched 1,936 toilets across Kenya, surpassing our target of 1,846. This expansion brought our total network coverage to 8,962 toilets, now providing 309,146 people with safely managed sanitation every day.

Over the year, we safely managed 25,976 metric tonnes of human waste from both container-based toilets and Mtaa Fresh pit-emptying centres, amounting to 25,233mT of CO₂e averted from the environment.



These figures reflect more than growth; they represent reduced disease risk, improved environmental safety, strengthened urban climate resilience, and the collective power of partnerships in driving inclusive urban transformation.

Nairobi, Kenya

LAUNCH OF NEW TOILETS 2025

Target **1,342** Actuals **1,437 (107%)**

Total Active Network **6,832**

People Served Daily **275,848**

Waste Collected **23,360mT**

On-time Payment Rate **93%**

MTAA FRESH PIT LATRINE WASTE SERVICE

Number of centres **3**

Target – safely manage **6,010mT** of pit waste

Actuals – handled **6,246mT**



Kisumu, Kenya

Target **288** Actuals **283 (98%)**

Total Active Network **1,440**

People Served Daily **22,959**

Waste Collected **1,791 mT**

On-time Payment Rate **94%**



Eldoret, Kenya



Target **216** Actuals **216 (100%)**

Total Active Network **690**

People Served Daily **10,339**

Waste Collected **825 mT**

On-time Payment Rate **92%**

Lusaka, Zambia

LAUNCH OF NEW TOILETS 2025

Target **120** Actuals **105 (88%)**

Total Active Network **121**

People Served Daily **2,420**

Waste Collected **104mT**

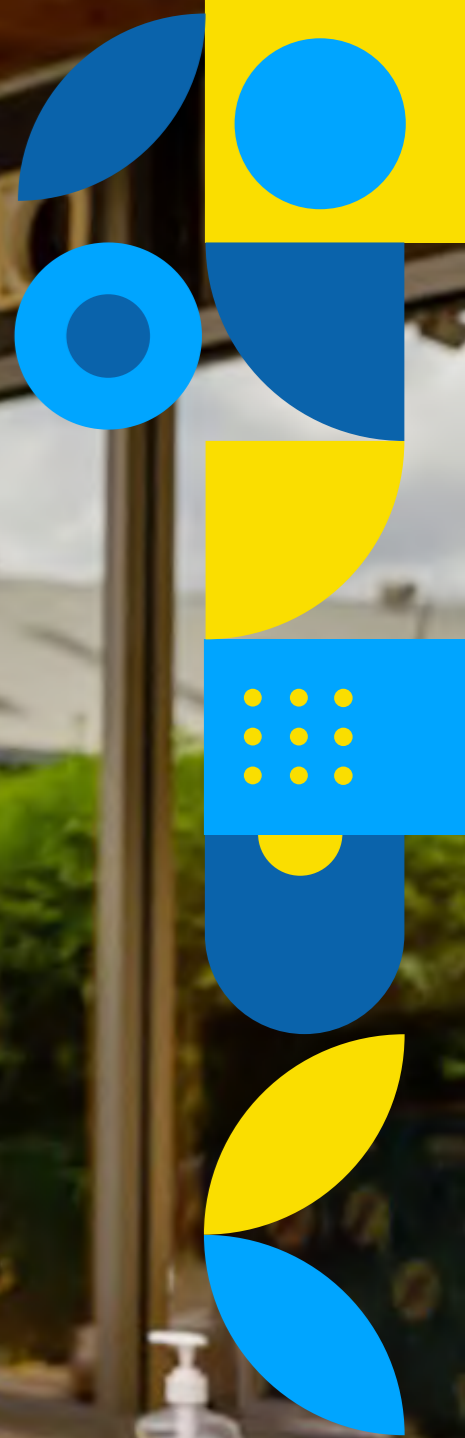
On-time Payment Rate **100%**

CONSTRUCTION OF A NEW TOILET MANUFACTURING FACILITY IN LUSAKA

In 2025, Fresh Life began construction of a manufacturing facility in Kafue, Lusaka to improve operational efficiency and support service expansion. Lusaka Water provided the land as part of the joint implementation plan in our partnership.

Construction (below) is at 70% completion, including gates, guardhouses, shade structures, warehouse, washrooms, water and power connections. Installation of fabrication equipment will proceed once the perimeter wall is completed to ensure site security. Fresh Life is working closely with Lusaka Water to complete the remaining works, with the facility expected to be fully operational by Q2 2026 and to provide a sustainable base for scaling services in Lusaka Province.





Fresh Life MD Eric Njogu



ELDOWAS MD Dr. Lawrence Tanui

4.

**STRENGTHENING
GOVERNMENT
RELATIONSHIPS**

Nairobi, Kenya

In 2025, Fresh Life continued to deepen its long-standing relationship with Nairobi City Water and Sewerage Company (NCWSC), a collaboration that has grown into a cornerstone of our citywide inclusive sanitation strategy. Building on the five-year Memorandum of Understanding signed in 2024, our work together reflects a shared commitment to expanding safe, affordable sanitation services in Nairobi's informal settlements.



Fresh Life and Nairobi City Water and Sewerage Company MOU signing in 2024

Over the years, this partnership has evolved from operational coordination to strategic collaboration, including joint engagement in national efforts such as the National Sanitation Management Policy, Kenya's first stand-alone sanitation policy. Through this partnership, Fresh Life and NCWSC continue to safeguard sanitation infrastructure, strengthen public-private coordination, and support responsible expansion into underserved communities.

NCWSC's in-kind logistical support has played a critical role in strengthening our operations. For example, the utility provides sewer connections for our Mtaa Fresh operations, reducing operational costs while improving waste disposal efficiency and service reliability. These contributions allow Fresh Life to redirect resources to other high-impact areas, accelerating the expansion of pro-poor sanitation services while reinforcing the role of public utilities in delivering inclusive sanitation.

Beyond operational savings, closer government collaboration has strengthened planning and coordination. Early visibility into government development plans helped reduce regulatory and demolition risks, while improved engagement with local authorities and communities contributed to greater community buy-in for our services.

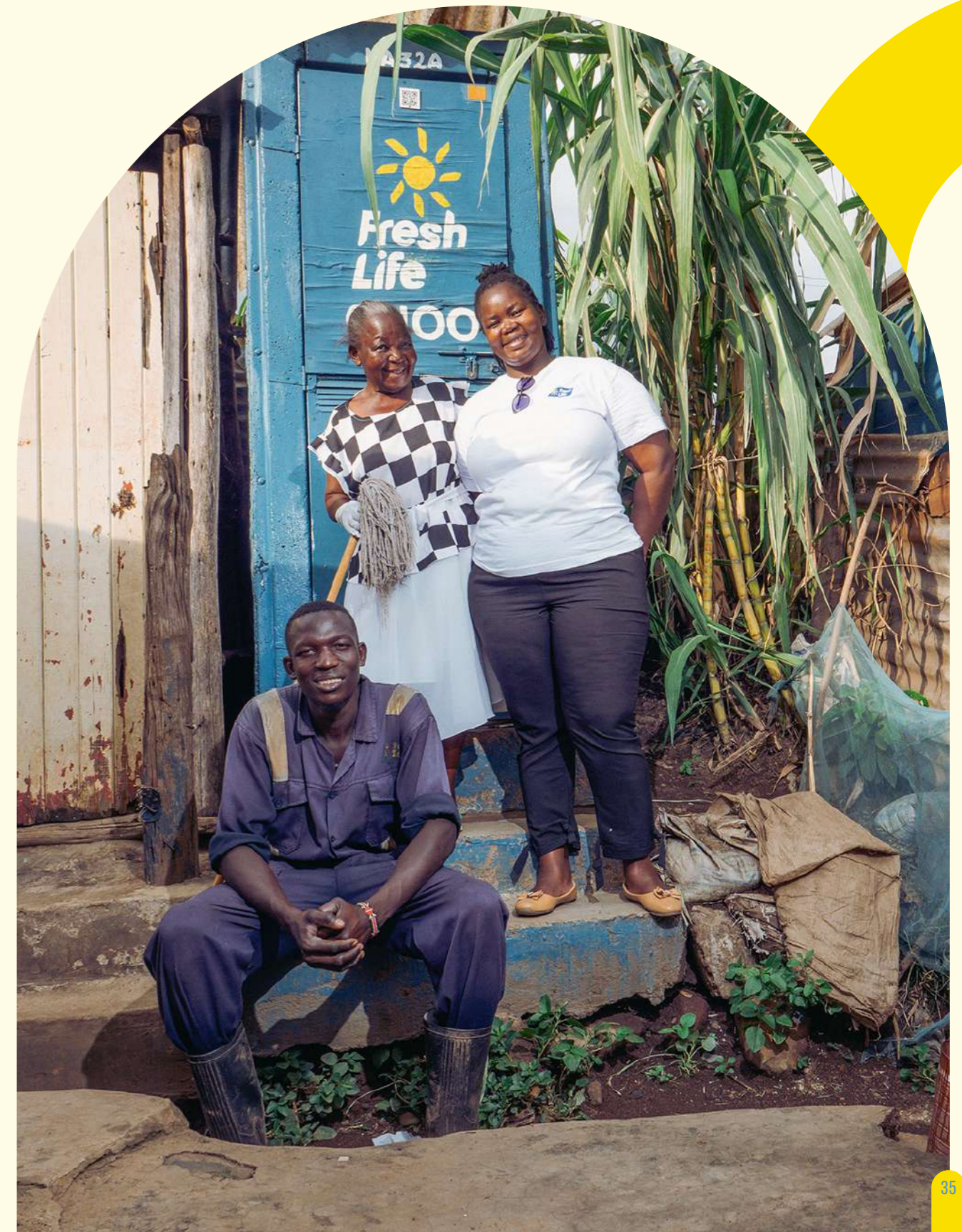
We are also working together to improve coordination between public institutions and service providers. This collaboration supports the development of a more inclusive and sustainable sanitation system for Nairobi, particularly in informal settlements where access to safe sanitation remains limited. Together, these efforts highlight the growing depth of our partnership and its role in building a more resilient and inclusive urban sanitation system for Nairobi's future.

Kisumu, Kenya

In 2025, Fresh Life renewed the Memorandum of Understanding with the Kisumu Water and Sanitation Company (KIWASCO) and signed an agreement with Kisumu Young Agripreneurs (KIYA) which strengthened the commitment to provide safely managed sanitation through a circular economy approach. Together, we launched a pilot in the Nyalenda area of Kisumu to collect waste from Fresh Life Toilets and recycle it into biochar and foliar fertilizer.

The initiative formed part of a research study led by Poverty and Health Integrated Solutions, Cornell University, and KIYA. Through this collaboration, Fresh Life explored opportunities for further research on urine reuse for fertilizer production.

The project is also piloting partnership with local small and medium enterprises such as KIYA to safely collect waste from Fresh Life Toilets alongside Fresh Life staff. This pilot aims to generate practical insights, with the potential to scale the model in future and explore opportunities for Fresh Life to derive monetary value from the waste collected from Fresh Life Toilets through KIYA's circular economy initiative.



From left: Florence Mwikali (Kisumu Operations Manager, Fresh Life), Meltus Mugomi (Director, Regional Expansion Africa, Fresh Life), Titus Kuria (Procurement Director, Fresh Life), Thomas Ondogo (Managing Director, KIWASCO), Roy Odawa (Founder, KIYA), Oscar Omondi (Marketing Extension Manager, KIYA), and Eldah Odongo (Head of Commercial Services, KIWASCO)



Eldoret, Kenya

In 2025, Fresh Life and Eldoret Water and Sanitation Company (ELDOWAS) signed a Financial Agreement to support the implementation of Fresh Life’s pro-poor sanitation services in Eldoret. Building on the Memorandum of Understanding established in 2022, the agreement set out a clear framework for funding, implementation, and oversight, enabling ELDOWAS to finance projects that advance safely managed sanitation.

This milestone marked an important step in unlocking government funding through partnerships and strengthened progress toward the goal of achieving 100% safely managed sanitation in Eldoret by 2030.

SOCIAL CONNECTION POLICY

In 2025, Fresh Life continued to support ELDOWAS in the development of a strengthened Social Connection Policy aimed at expanding equitable access to water and sanitation services in informal settlements.

Through peer learning engagements with other utilities, the process has brought together sector experience and practical insights to inform a more robust pro-poor service delivery framework. Once finalised, the policy is expected to become one of the first institutionalised utility Social Connection Policies in Kenya to formally integrate water, sewerage sanitation and non-sewered sanitation pathways under a single governance framework.

This collaborative process reflects growing sector momentum toward Citywide Inclusive Sanitation approaches and demonstrates the value of peer utility learning in strengthening sustainable, inclusive service delivery models.

From left: Meltus Mugomi (Director, Regional Expansion Africa, Fresh Life), Carolyne Korir (Strategy and Planning Officer, ELDOWAS), Titus Kuria (Procurement Director, Fresh Life), Dr. Lawrence Tanui (Managing Director, ELDOWAS), Rose Kavuli (Eldoret Operations Manager, Fresh Life) Victoria Muthaka (Legal Officer, ELDOWAS), Dr. Sheila Arusei (Financial Services and Strategy, ELDOWAS)



5. Climate in Focus

CARBON CREDITS

In 2025, the Sanergy Collaborative issued 27,820 carbon credits through the Sanergy Composting Methane Avoidance Project (Verra VCS 4015). The credits represent verified emissions reductions achieved over a 26-month monitoring period through solutions delivered by the Collaborative's founding partners – Fresh Life (sanitation services) and Regen Organics (waste treatment). This demonstrates growing market demand for high-quality methane avoidance solutions from Kenya.

Looking ahead, we target to issue approximately 10,000 additional carbon credits in 2026, primarily covering emissions reductions from 2025 operations. An estimated 6,000 of these credits are expected to come from fecal waste collected through Fresh Life's sanitation services. Issuance is planned for Q3 2026, with sales expected before year-end, further strengthening revenue streams that support sanitation services and circular waste management. A key priority remains increasing the volume of waste collected and treated to deepen methane reduction and scale impact across our cities.



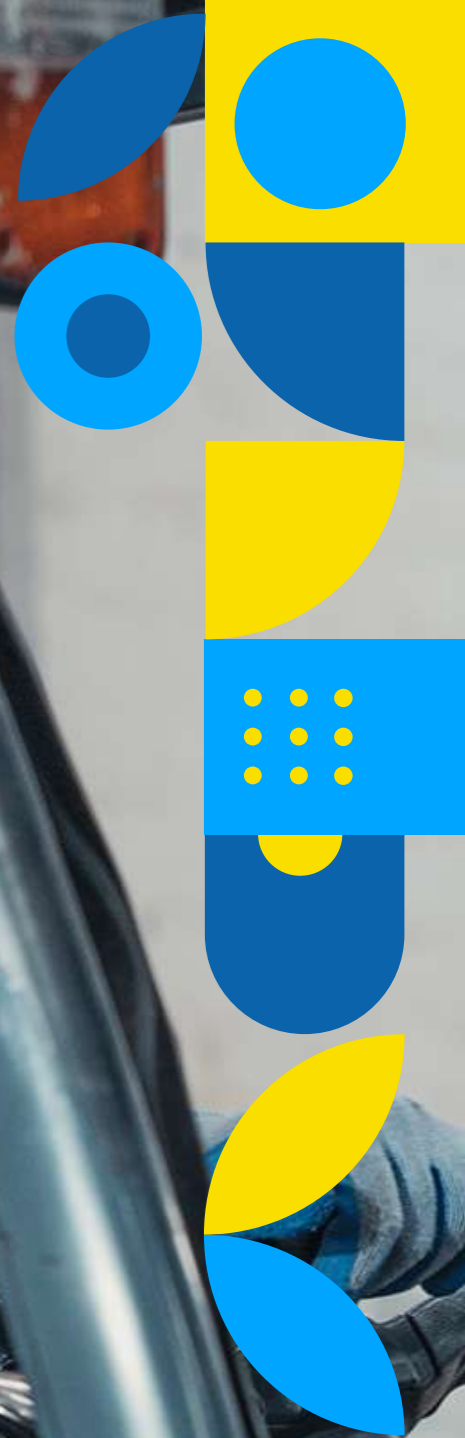
6. Piloting CBS in Humanitarian Contexts

KAKUMA, TURKANA COUNTY

In 2025, Fresh Life in partnership with Swisscontact implemented a fecal waste-to-value pilot in Kakuma refugee camp and host communities. The project focused on introducing container-based sanitation (CBS) to improve sanitation.

This included toilet sales, installation and training of Atoo Usafi Limited, a local community-based organisation for service provision. This model is aimed at creating entrepreneurship opportunities for the youth, and improving hygiene and economic sustainability in humanitarian contexts among host and refugee communities.





7.

LOOKING AHEAD: 2026

Planned Activities and Strategic Priorities

In 2026, Fresh Life will focus on strengthening and scaling its Results-Based Financing (RBF) mechanism in Nairobi to align more closely with government planning processes, enhance operational rigor, and accelerate progress toward long-term contracting sustainability.

1 ALIGNMENT OF 2026 TARGETS WITH GOVERNMENT INFRASTRUCTURE PLANS

In 2025, and looking into 2026, the Kenyan Government has continued to implement several development projects at a broader scale, including affordable housing, road construction, sewer rehabilitation, and new sewer line installations. To date, we have identified 14 zones impacted by these developments, resulting in loss of approximately 1000 Fresh Life Toilets and one Mtaa Fresh pit latrine waste transfer station.

We will continue to actively coordinate with the Ministry of Water and Sanitation, NCWSC, and Nairobi County to align with government plans and minimize disruption as much as possible. We plan to retain our original 2026 launch targets by redirecting our efforts to unaffected areas. However, given the projected total loss, we will adjust our 2026 active toilet network target to reflect the loss.

This change will also affect related metrics, including:

- Volume of waste removed through CBS services
- Number of active Fresh Life Operators
- Total population served with safe sanitation
- Plans are also underway to open a new Mtaa Fresh pit latrine waste transfer station in Kibera in 2026.

2026 TARGETS	Q1	Q2	Q3	Q4
Active Toilet Network Original Targets	7,503	7,751	8,002	8,254
Active Toilet Network Revised Targets	6,949	7,103	7,257	7,411
Pit Waste Barrels Safely Removed Original Targets	7,294	8,073	8,093	8,116
Pit Waste Barrels Safely Removed Revised Targets	5,027	5,806	7,344	7,367

2 STRENGTHENING DATA SYSTEMS IN LINE WITH KPMG AUDIT

RECOMMENDATIONS

Building on recent audit recommendations from KPMG, Fresh Life will implement enhancements to its monitoring, reporting, and verification systems to further strengthen the integrity and reliability of our data.

Key focus areas include:

- Enhancing real-time data capture and validation processes
- Strengthening audit trails and documentation protocols
- Improving internal controls around outcome verification
- Standardizing performance reporting formats to align with public sector requirements.

These improvements will ensure that Fresh Life monitoring systems meet the standards required for formal government contracting and institutional financing, reinforcing transparency and accountability.

3 SCALING THE RBF FUNDING POOL TOWARD 2030 SUSTAINABILITY GOALS

Fresh Life is working to continue expanding its RBF pool of outcome funders in 2026, with the long-term objective of transitioning 80% of Nairobi operations under RBF contracting by 2030.

This includes:

- Securing new philanthropic and catalytic capital partners.
- Structuring blended capital approaches where appropriate.
- Strengthening engagement with public utilities and county-level actors.
- Demonstrating cost-effectiveness and performance reliability to attract larger-scale outcome commitments.

By increasing the proportion of operations financed through results-based mechanisms, Fresh Life is laying the foundation for sustainable, performance-driven sanitation service delivery integrated within public contracting.



8.

WHAT KEEPS US GOING

Impact stories

STORY 1.



CHANGING LIVES WITH TOILETS

Growing up, **Antonate Ondewe** knew too well the fear, stigma, and shame of living without safe sanitation. Today, she's rewriting that story, and her journey is captured in [this](#) film produced for Who Gives A Crap by BBC StoryWorks.



STORY 2.



KISUMU SANITATION IMPACT

In this video, **Thomas Odongo**, Managing Director of Kisumu Water and Sanitation Company (KIWASCO), reflects on the transformative impact of strong public-private partnerships in scaling CWIS in Kisumu and Kenya at large.



STORY 3.



CELEBRATING 14 YEARS OF IMPACT

John Wambua reflects on his journey with Fresh Life and the dedication behind his own 14 years of impact. His story highlights the commitment of individuals who have helped establish Fresh Life as a trusted partner in underserved communities.



Awards and Recognitions

Toilet of the Year Award (TOYA) – In 2025, we were honoured to have won two awards organized by Women in Water & Sanitation Association Kenya (WIWAS): Best Toilet of the Year – Informal Settlement, marking our third consecutive win in this category.

Best Environmentally Friendly Toilet, recognising our efforts in championing climate-smart sanitation.



Media Visibility



WOMEN AT THE FOREFRONT – START UPS

Aired by:
KBC Channel 1

On the “Women at the Forefront | Setting Up Startups,” show, Lindsay Stradley spoke about building and growing purpose-driven work in challenging environments. She shared lessons on leadership and resilience, and highlighted Fresh Life’s efforts to expand safe, dignified sanitation in communities.

[Watch Episode](#)



INSIDE KENYA'S TOILET CRISIS

Aired by: NTV Kenya

Wali Mwalugongo featured our work on Fixing the Nation, highlighting Kenya’s sanitation crisis and the urgent need for lasting solutions in low-income communities. The segment focused on the health, environmental, and dignity impacts of limited toilet access, as well as the gaps in infrastructure and investment that affect women and children.

[Watch Episode](#)



THE PRICE OF POLLUTION: WASTEWATER'S SURPRISING DRAIN ON THE ECONOMY

Podcast: waste(d)water

On The Nature Conservancy’s waste(d)water podcast, Lindsay Stradley highlighted Fresh Life’s container-based sanitation model and circular approach, showing how it improves health, creates value from waste, and strengthens communities.

[Listen here](#)



BUILDING THE FUTURE OF SANITATION TOGETHER: FRESH LIFE AND SOIL

Published by: SOIL Haiti

Fresh Life was featured in a SOIL Haiti blog, highlighting our joint mission of advancing urban sanitation solutions. Our Co-Founder & Executive Director, Lindsay Stradley underscored the importance of collaboration in service innovation, knowledge sharing, and city-wide sanitation strategies, reinforcing our commitment to making toilets a right, not a privilege

[Read article](#)



SANITATION FOR CLIMATE ACTION: OUR REFLECTIONS FROM WORLD WATER WEEK 2025

Published by: GSMA

A blog reflecting on World Water Week 2025 and highlighting the intersection of sanitation and climate action. The blog showcases our innovative and climate-smart approach to sustainable sanitation, and our circular approach to reducing emissions, transforming waste into resources, and supporting low-income urban communities.

[Read article](#)



HOW ELDORET IS FIGHTING FOR CLEAN WATER AND SAFE SANITATION

Aired by: NTV Kenya

Our collaboration with Eldoret Water and Sanitation Company (ELDOWAS) was highlighted in this feature, for improving sanitation in Eldoret’s urban communities. It showcases how our joint efforts have strengthened public health and built local capacity while advancing inclusive, sustainable sanitation.

[Watch Episode](#)

SECTOR INFLUENCE

Reports & Case Studies



STRENGTHENING UTILITY PARTNERSHIPS – FOSTERING SUSTAINABLE, RESILIENT, AND INCLUSIVE SANITATION IN KENYA POLICY

In 2025, Fresh Life contributed to the policy brief “Strengthening Utility Partnerships: Fostering Sustainable, Resilient, and Inclusive Sanitation in Kenya,” developed with Eawag, the African Development Bank, NAWASSCO, Open Capital, and APHRC. It highlights how public-private collaboration and container-based sanitation can expand safe services in non-sewered urban areas and calls for stronger utility partnerships to address financing gaps and limited sanitation coverage.

[Find article](#)



UNLOCK AID REPORT – HOW WE BUILT A \$2+ MILLION BRIDGE FUND WHEN WASHINGTON FROZE AID

Fresh Life was one of 43 frontline organizations supported by the Foreign Aid Bridge Fund in 2025, launched by Unlock Aid and partners in response to the sudden freeze in U.S. foreign aid. The Fund mobilized over \$2 million in flexible financing, helping Fresh Life maintain safe sanitation services and remain resilient amid sector-wide uncertainty.

[Read article](#)



NAVIGATING THE VOLUNTARY CARBON MARKET: A GUIDE FOR STARTUPS

In 2025, a report by GSMA explored opportunities for climate-focused startups in the voluntary carbon market. It highlighted Fresh Life’s model for reducing methane emissions through safe waste management and showed how such approaches can generate carbon credits, create revenue, and support scalable, climate-resilient sanitation solutions.

[Read article](#)



CONTAINER-BASED SANITATION ALLIANCE (CBSA) STATE OF THE SECTOR REPORT

In 2025, CBSA released its State of the Sector report, highlighting rapid growth in container-based sanitation globally, with over 432,000 people now accessing CBS services globally. The report also recognized Fresh Life’s leadership globally and our role in mobilizing \$2.3 million in outcomes-based funding to scale sustainable sanitation.

[Explore the full report](#)

9. Partnerships with Impact

BOARD



ROBERT GAKUBIA
Board Chair

in



BART BURSTEIN
Board Member

in



LAURIE FULLER
Board Member

in



MARIO JABBOUR
Board Member

in



ANTHONY MULINGE
Board Member

in



DR. DENNIS MWANZA
Board Member

in



AMANDLA OOKO-OMBAKA
Board Member

in



BHARAT SARPESHKAR
Board Member

in



LINDSAY STRADLEY
Board Member & Executive Director

in

GROWTH PARTNERS



2025 ANNUAL REPORT



VISION



Build healthy, prosperous communities and cities.

MISSION



Make safe sanitation accessible and affordable for everyone, forever.

VALUES



- Authenticity
- Building value for stakeholders
- Collaboration and teamwork
- Pragmatic Innovation
- Pursuing excellence

REACH US TO LEARN MORE

 www.fresh-life.org  info@fresh-life.org  [@Fresh Life](https://www.linkedin.com/company/fresh-life)  [@fl_org](https://www.youtube.com/channel/UC...)

